

EFP1 PRE-SUBMISSION - Notification of Funding Bid to External Funding Panel

Ref:

THE EFP1 APPLIES TO HARD COPY AND ELECTRONIC SUBMISSIONS

a. Awarding Body	WG / WEFO
b. Name and purpose of Scheme/Programme (attach proposal brief in cabinet style report)	Kings Building refurbishment
c. Grant value in Total £	£382,250 (total project cost £807,250)
d. Grant period / timescale for delivery	24 months
e. CCS acting as Lead Body or Joint Sponsor? Name other Partners.	Joint beneficiary – WG serving as lead beneficiary
f. Detail links to existing schemes at Local, Regional or National level	 Health well-being and, social inclusion and active communities Swansea Bay City Deal Swansea Central Area Regeneration Framework (SCARF)
g. Detail direct links to Council Policy, including, where appropriate, target areas	Transforming our economy and infrastructure
h. List key target and proposed performance measures	38 Jobs Accommodated 6 SMEs Accommodated 2,850m ² refurbished
i. For EUROPEAN schemes confirm that the scheme has been developed in conjunction with the External Funding Team – Yes	Yes
j. Does this grant require a continuation of funding by the Council after the grant period has expired? This includes current or additional staff costs.	No

k. Does the application require match-funding? Yes/No if it does where is this coming from?	Yes – 100% private sector match funding levered from property owners/developers
I. Will the project entail the employment of additional staff and on what basis?	Yes – 100% grant funded staff to administer the funding
M. Have you completed an EIA (Equality Impact Assessment) Screening Form (please attach)?	No
N. Is a full EIA report required?	No

Match Funding External	123,250	276,250	25,500		425,000	0
Match Funding Internal						0
Revenue						0
Capital	113,594	243,625	25,031		382,250	0
Grant applied for:						0
Revenue						0
Capital	236,844	519,875	50,531		807,250	0
Total project cost:	236,844	519,875	50,531		807,250	0
	Current financial year £	Year 1 (19/20) £	Year 2 (20/21) £	Year 3 (21/22) £	Total £	Ongoing £

3. Please complete the following:

3. Flease complete the following.	
a. Does the funding meet the Council's priorities?	Yes
b. What are the expected outcomes and are they clear and achievable? (link to 1h)	Yes – see 1h
c. Is there an exit plan? (link to 1j/l)	No
d. How is Value for Money being obtained? (procurement/ third party arrangements etc.)	CPRs
e. What is the governance / management structure for the scheme? – What board/management team will it be reported to?	City Regen Programme Board Economic Development and External Funding

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f. What are the major risks and how will they be managed?	Capital schemes often incur unforeseen costs, however the level of grant payable to
	the private sector grant recipient is capped. A legal charge will be placed on assets linked to the grant recipient to mitigate
	financial risk to CCS in the event of non- compliance with grant conditions.

	Name / Signature	Date
Responsible Officer: (Place)		
Responsible Officer: (People)		
(Group)/Accountant:		
External Funding Panel		
Endorsed /Not Endorsed		



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a. Awarding Body	WG / WEFO
b. Name and purpose of Scheme/Programme (attach proposal brief in cabinet style report)	Orchard House refurbishment
c. Grant value in Total £	£841,582 (total project cost £1,815,000)
d. Grant period / timescale for delivery	24 months
e. CCS acting as Lead Body or Joint Sponsor? Name other Partners.	Joint beneficiary – WG serving as lead beneficiary
f. Detail links to existing schemes at Local, Regional or National level	 Health well-being and, social inclusion and active communities Swansea Bay City Deal Swansea Central Area Regeneration Framework (SCARF)
g. Detail direct links to Council Policy, including, where appropriate, target areas	Transforming our economy and infrastructure
h. List key target and proposed performance measures	75 Jobs Accommodated 9 SMEs Accommodated 4,500m ² refurbished
i. For EUROPEAN schemes confirm that the scheme has been developed in conjunction with the External Funding Team – Yes	Yes
j. Does this grant require a continuation of funding by the Council after the grant period has expired? This includes current or additional staff costs.	No

k. Does the application require match-funding? Yes/No if it does where is this coming from?	Yes – 100% private sector match funding levered from property owners/developers
I. Will the project entail the employment of additional staff and on what basis?	Yes – 100% grant funded staff to administer the funding
M. Have you completed an EIA (Equality Impact Assessment) Screening Form (please attach)?	No
N. Is a full EIA report required?	No

	Current financial year £	Year 1 (19/20) £	Year 2 (20/21) £	Year 3 (21/22) £	Total £	Ongoing
Total project cost:	530,188	1,172,978	111,835		1,815,000	0
Capital	530,188	1,172,978	111,835		1,815,000	0
Revenue						0
Grant applied for:						0
Capital	247,897	540,256	53,430		841,582	0
Revenue						0
Match Funding Internal						0
Match Funding External	282,291	632,722	58,405		973,418	0

3. Please complete the following:

a. Does the funding meet the Council's priorities?	Yes
b. What are the expected outcomes and are they clear and achievable? (link to 1h)	Yes – see 1h
c. Is there an exit plan? (link to 1j/l)	No
d. How is Value for Money being obtained? (procurement/ third party arrangements etc.)	CPRs
e. What is the governance / management structure for the scheme? – What board/management team will it be reported to?	City Regen Programme Board Economic Development and External Funding

f. What are the major risks and how	Capital schemes often incur unforeseen
will they be managed?	costs, however the level of grant payable to
	the private sector grant recipient is capped.
	A legal charge will be placed on assets
	linked to the grant recipient to mitigate
	financial risk to CCS in the event of non-
	compliance with grant conditions.

	Name / Signature	Date
Responsible Officer: (Place)		
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THE EFP1 APPLIES TO HARD COPY AND ELECTRONIC SUBMISSIONS

a. Awarding Body	WG / WEFO
b. Name and purpose of Scheme/Programme (attach proposal brief in cabinet style report)	Former BHS Building refurbishment
c. Grant value in Total £	£928,219 (total project cost £2,028,219)
d. Grant period / timescale for delivery	18 months
e. CCS acting as Lead Body or Joint Sponsor? Name other Partners.	Joint beneficiary – WG serving as lead beneficiary
f. Detail links to existing schemes at Local, Regional or National level	 Health well-being and, social inclusion and active communities Swansea Bay City Deal Swansea Central Area Regeneration Framework (SCARF)
g. Detail direct links to Council Policy, including, where appropriate, target areas	Transforming our economy and infrastructure
h. List key target and proposed performance measures	800 Jobs Accommodated 9 SMEs Accommodated 4,000m ² refurbished
i. For EUROPEAN schemes confirm that the scheme has been developed in conjunction with the External Funding Team – Yes	Yes
j. Does this grant require a continuation of funding by the Council after the grant period has expired? This includes current or additional staff costs.	No

k. Does the application require match-funding? Yes/No if it does where is this coming from?	Yes – 100% private sector match funding levered from property owners/developers
I. Will the project entail the employment of additional staff and on what basis?	Yes – 100% grant funded staff to administer the funding
M. Have you completed an EIA (Equality Impact Assessment) Screening Form (please attach)?	No
N. Is a full EIA report required?	No

-	Current financial year	Year 1 (19/20)	Year 2 (20/21)	Year 3 (21/22)	Total	Ongoing
	£	£	£	£	£	£
Total project cost:	1,376,931	651,288			2,028,219	0
Capital	1,376,931	651,288			2,028,219	0
Revenue						0
Grant applied for:						0
Capital	628,931	299,288			928,219	0
Revenue						0
Match Funding Internal						0
Match Funding External	748,000	352,000			1,100,000	0

3. Please complete the following:

a. Does the funding meet the Council's priorities?	Yes
b. What are the expected outcomes and are they clear and achievable? (link to 1h)	Yes – see 1h
c. Is there an exit plan? (link to 1j/l)	No
d. How is Value for Money being obtained? (procurement/ third party arrangements etc.)	CPRs
e. What is the governance / management structure for the scheme? – What board/management team will it be reported to?	City Regen Programme Board Economic Development and External Funding

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f. What are the major risks and how will they be managed?	Capital schemes often incur unforeseen costs, however the level of grant payable to the private sector grant recipient is capped. A legal charge will be placed on assets linked to the grant recipient to mitigate financial risk to CCS in the event of noncompliance with grant conditions.
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	Name / Signature	Date
Responsible Officer: (Place)		
Responsible Officer: (People)		
(Group)/Accountant:		
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a. Awarding Body	WG
b. Name and purpose of Scheme/Programme (attach proposal brief in cabinet style report)	Property Enhancement Development Grant (PEDG)
c. Grant value in Total £	£3.475m (total project cost £5m)
d. Grant period / timescale for delivery	36 months
e. CCS acting as Lead Body or Joint Sponsor? Name other Partners.	Lead beneficiary – joint beneficiaries include NPTCBC, Carmarthenshire County Council and Pembrokeshire County Council
f. Detail links to existing schemes at Local, Regional or National level	 Health well-being and, social inclusion and active communities Swansea Bay City Deal Swansea Central Area Regeneration Framework (SCARF)
g. Detail direct links to Council Policy, including, where appropriate, target areas	Transforming our economy and infrastructure
h. List key target and proposed performance measures	 TRI 02: Jobs accommodated – 30 in 18/19 TRI 06: Investment induced - £1.525m over 3 years, £263,309 in 18/19 TRI 07: Enterprises accommodated – 4 in 18/19 TRI 09: Sq. m of non-residential premises created or refurbished – 1,500 in 18/19 TRI 10: Number of non-residential premises created or refurbished - 4 in 18/19 TRI 16: Number of non-residential units brought back into use – 3 in 18/19 TRI 19: Number of SMEs based in Wales successfully securing contracts* TRI 20: Value of contracts awarded to SMEs in Wales* LA01: Training weeks created*

i. For EUROPEAN schemes confirm that the scheme has been developed in conjunction with the External Funding Team – Yes	n/a
j. Does this grant require a continuation of funding by the Council after the grant period has expired? This includes current or additional staff costs.	No
k. Does the application require match-funding? Yes/No if it does where is this coming from?	Yes – 100% private sector match funding levered from property owners/developers
I. Will the project entail the employment of additional staff and on what basis?	Yes – Funding application includes 3% regional management fee (£104,250 over 3 years) to fund Swansea's administration of the scheme and 5% local management fee (£173,750 over 3 years) to be shared between all 4 SWW local authorities to cover local delivery of the grant scheme. All additional staff employed will be 100% funded from these management fees.
M. Have you completed an EIA (Equality Impact Assessment) Screening Form (please attach)?	No
N. Is a full EIA report required?	No

•	Current financial	Year 1	Year 2	Year 3	Total	Ongoing
	year £	(19/20) £	(20/21) £	(21/22) £	£	£
Total project cost:	863,309	1,654,676	2,482,015		5,000,000	0
Capital – grant pot	552,000	1,058,000	1,587,000		3,197,000	0
Capital - fees	48,000	92,000	138,000		278,000	0
Revenue						0
Grant applied for:						0
Capital	600,000	1,150,000	1,725,000		3,475,000	0
Revenue						0
Match Funding Internal						0
Match Funding External	263,309	504,676	757,015		1,525,000	0

3. Please complete the following:

3. Please complete the following:	
a. Does the funding meet the Council's priorities?	Yes
b. What are the expected outcomes and are they clear and achievable? (link to 1h)	Yes – see 1h
c. Is there an exit plan? (link to 1j/l)	No
d. How is Value for Money being obtained? (procurement/ third party arrangements etc.)	CPRs
e. What is the governance / management structure for the scheme? – What board/management team will it be reported to?	City Regen Programme Board Economic Development and External Funding
f. What are the major risks and how will they be managed?	Capital schemes often incur unforeseen costs, however the level of grant payable to the private sector grant recipient is capped. A legal charge will be placed on assets linked to the grant recipient equivalent to the value of the grant award in order to mitigate financial risk to CCS in the event of non-compliance with grant conditions. An assessment of suitability will be made of the free equity put forward by the applicant prior to progressing with the legal charge in favour of the local authority. External QS services will be engaged by the council to assess and report on all property grant proposals.

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a. Awarding Body	WG
b. Name and purpose of Scheme/Programme (attach proposal brief in cabinet style report)	Sustainable Living Grant (SLG)
c. Grant value in Total £	£3.625m (total project cost £5.2m)
d. Grant period / timescale for delivery	36 months
e. CCS acting as Lead Body or Joint Sponsor? Name other Partners.	Lead beneficiary – joint beneficiaries include NPTCBC, Carmarthenshire County Council and Pembrokeshire County Council
f. Detail links to existing schemes at Local, Regional or National level	 Health well-being and, social inclusion and active communities Swansea Bay City Deal Swansea Central Area Regeneration Framework (SCARF)
g. Detail direct links to Council Policy, including, where appropriate, target areas	Transforming our economy and infrastructure
h. List key target and proposed performance measures	 Outputs from the scheme would include: TRI 06: Investment induced - £1.575m (£152,069 in 18/19) TRI 11: Number of additional market housing units – 8 units in 18/19 TRI 12: Number of additional social housing units delivered – 0 in 18/19 TRI 13: Number of additional intermediate housing units delivered – 0 in 18/19 TRI 16: Number of non-residential units brought back into use – 2 units in 18/19 TRI 19: Number of SMEs based in Wales successfully securing contracts* TRI 20: Value of contracts awarded to SMEs in Wales* LA01: Training weeks created*

i. For EUROPEAN schemes confirm that the scheme has been developed in conjunction with the External Funding Team – Yes	n/a
j. Does this grant require a continuation of funding by the Council after the grant period has expired? This includes current or additional staff costs.	No
k. Does the application require match-funding? Yes/No if it does where is this coming from?	Yes – 100% private sector match funding levered from property owners/developers
I. Will the project entail the employment of additional staff and on what basis?	Yes – Funding application includes 3% regional management fee (£108,750 over 3 years) to fund Swansea's administration of the scheme and 5% local management fee (£181,250 over 3 years) to be shared between all 4 SWW local authorities to cover local delivery of the grant scheme. All additional staff employed will be 100% funded from these management fees.
M. Have you completed an EIA (Equality Impact Assessment) Screening Form (please attach)?	No
N. Is a full EIA report required?	No

	Current financial year £	Year 1 (19/20) £	Year 2 (20/21) £	Year 3 (21/22) £	Total £	Ongoing
Total project cost:	502,069	1,757,241	2,940,690		5,200,000	0
Capital – grant pot	322,000	1,127,000	1,886,000		3,335,000	0
Capital - fees	28,000	98,000	164,000		290,000	
Revenue						0
Grant applied for:						0
Capital	350,000	1,225,000	2,050,000		3,625,000	0
Revenue						0
Match Funding Internal						0
Match Funding External	152,069	532,241	890,690		1,575,000	0

3. Please complete the following:

3. Please complete the following:	
a. Does the funding meet the Council's priorities?	Yes
b. What are the expected outcomes and are they clear and achievable? (link to 1h)	Yes – see 1h
c. Is there an exit plan? (link to 1j/l)	No
d. How is Value for Money being obtained? (procurement/ third party arrangements etc.)	CPRs
e. What is the governance / management structure for the scheme? – What board/management team will it be reported to?	City Regen Programme Board Economic Development and External Funding
f. What are the major risks and how will they be managed?	Capital schemes often incur unforeseen costs, however the level of grant payable to the private sector grant recipient is capped. A legal charge will be placed on assets linked to the grant recipient equivalent to the value of the grant award in order to mitigate financial risk to CCS in the event of non-compliance with grant conditions. An assessment of suitability will be made of the free equity put forward by the applicant prior to progressing with the legal charge in favour of the local authority. External QS services will be engaged by the council to assess and report on all property grant proposals.

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Responsible Officer: (People)		
(Group)/Accountant:		
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EFP1 PRE-SUBMISSION - Notification of Funding Bid to External Funding Panel

Ref:

THE EFP1 APPLIES TO HARD COPY AND ELECTRONIC SUBMISSIONS

a. Awarding Body	Natural Resources Wales
b. Name and purpose of Scheme/Programme (attach proposal brief in cabinet style report)	Gower Hedgerow Hub
c. Grant value in Total £	£40,000 (total project cost £90,846)
d. Grant period / timescale for delivery	18 months
e. CCS acting as Lead Body or Joint Sponsor? Name other Partners.	Sole lead applicant
f. Detail links to existing schemes at Local, Regional or National level	Health well-being and, social inclusion and active communities
g. Detail direct links to Council Policy, including, where appropriate, target areas	Transforming our economy and infrastructure
h. List key target and proposed performance measures	Target outcomes not defined by funding body
i. For EUROPEAN schemes confirm that the scheme has been developed in conjunction with the External Funding Team – Yes	N/A
j. Does this grant require a continuation of funding by the Council after the grant period has expired? This includes current or additional staff costs.	No
k. Does the application require match-funding? Yes/No if it does where is this coming from?	Yes – core staff match, volunteer time, existing secured grants as cash match,

I. Will the project entail the employment of additional staff and on what basis?	No
M. Have you completed an EIA (Equality Impact Assessment) Screening Form (please attach)?	No
N. Is a full EIA report required?	No

	Current financial year £	Year 1 (19/20) £	Year 2 (20/21) £	Year 3 (21/22) £	Total £	Ongoing £
Total project cost:	43,500	47,346			90,846	0
Capital						0
Revenue	43,500	47,346			90,846	0
Grant applied for:						0
Capital						0
Revenue	20,000	20,000			40,000	0
Match Funding Internal	10,000	2,500			12,500	0
Match Funding External	13,500	24,846			38,346	0

3. Please complete the following:

a. Does the funding meet the Council's priorities?	Yes
b. What are the expected outcomes and are they clear and achievable? (link to 1h)	Yes – see 1h
c. Is there an exit plan? (link to 1j/l)	No
d. How is Value for Money being obtained? (procurement/ third party arrangements etc.)	CPRs
e. What is the governance / management structure for the scheme? – What board/management team will it be reported to?	Gower AONB Partnership Economic Development and External Funding
f. What are the major risks and how will they be managed?	None

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	Name / Signature	Date
Responsible Officer: (Place)		
Responsible Officer: (People)		
(Group)/Accountant:		
External Funding Panel		
Endorsed /Not Endorsed		



EFP1 PRE-SUBMISSION - Notification of Funding Bid to External Funding Panel

Ref:

THE EFP1 APPLIES TO HARD COPY AND ELECTRONIC SUBMISSIONS

a. Awarding Body	Natural Resources Wales
b. Name and purpose of Scheme/Programme (attach proposal brief in cabinet style report)	Our Nature Our Future
c. Grant value in Total £	£26,789 (total project cost £54,570)
d. Grant period / timescale for delivery	18 months
e. CCS acting as Lead Body or Joint Sponsor? Name other Partners.	Sole lead applicant
f. Detail links to existing schemes at Local, Regional or National level	Health well-being and, social inclusion and active communities
g. Detail direct links to Council Policy, including, where appropriate, target areas	Transforming our economy and infrastructure
h. List key target and proposed performance measures	Target outcomes not defined by funding body
i. For EUROPEAN schemes confirm that the scheme has been developed in conjunction with the External Funding Team – Yes	N/A
j. Does this grant require a continuation of funding by the Council after the grant period has expired? This includes current or additional staff costs.	No
k. Does the application require match-funding? Yes/No if it does where is this coming from?	Yes – core staff match, volunteer time.

I. Will the project entail the employment of additional staff and on what basis?	No
M. Have you completed an EIA (Equality Impact Assessment) Screening Form (please attach)?	No
N. Is a full EIA report required?	No

	Current financial year	Year 1 (19/20) £	Year 2 (20/21) £	Year 3 (21/22) £	Total £	Ongoing
Total project cost:	24695	29875			54570	0
Capital	24030	20070			0-1070	0
	0.4005	00075			E4570	-
Revenue	24695	29875			54570	0
Grant applied for:						0
Capital						0
Revenue	11170	15619			26789	0
Match Funding Internal	10942	4943			15885	0
Match Funding External	2583	9313			11896	0

3. Please complete the following:

a. Does the funding meet the Council's priorities?	Yes
b. What are the expected outcomes and are they clear and achievable? (link to 1h)	Yes – see 1h
c. Is there an exit plan? (link to 1j/l)	No
d. How is Value for Money being obtained? (procurement/ third party arrangements etc.)	CPRs
e. What is the governance /	Gower AONB Partnership
management structure for the scheme? – What board/management team will it be reported to?	Delivered by Nature Conservation Team.
f. What are the major risks and how will they be managed?	None
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	Name / Signature	Date
Responsible Officer: (Place)		
Responsible Officer: (People)		
(Group)/Accountant:		
External Funding Panel		
Endorsed /Not Endorsed		



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THE EFP1 APPLIES TO HARD COPY AND ELECTRONIC SUBMISSIONS

a. Awarding Body	Natural Resources Wales
b. Name and purpose of Scheme/Programme (attach proposal brief in cabinet style report)	Swansea Wildlife Volunteers
c. Grant value in Total £	£42,349 (total project cost £83,990)
d. Grant period / timescale for delivery	18 months
e. CCS acting as Lead Body or Joint Sponsor? Name other Partners.	Sole lead applicant
f. Detail links to existing schemes at Local, Regional or National level	Health well-being and, social inclusion and active communities
g. Detail direct links to Council Policy, including, where appropriate, target areas	Transforming our economy and infrastructure
h. List key target and proposed performance measures	Target outcomes not defined by funding body
i. For EUROPEAN schemes confirm that the scheme has been developed in conjunction with the External Funding Team – Yes	N/A
j. Does this grant require a continuation of funding by the Council after the grant period has expired? This includes current or additional staff costs.	No
k. Does the application require match-funding? Yes/No if it does where is this coming from?	Yes – core staff match, volunteer time.

I. Will the project entail the employment of additional staff and on what basis?	No
M. Have you completed an EIA (Equality Impact Assessment) Screening Form (please attach)?	No
N. Is a full EIA report required?	No

	Current financial year	Year 1 (19/20)	Year 2 (20/21)	Year 3 (21/22)	Total	Ongoing
	£	£	£	£	£	£
Total project cost:	42349	41642			83991	0
Capital						0
Revenue	42349	41642			83991	0
Grant applied for:						0
Capital						0
Revenue	20000	21000			41000	0
Match Funding Internal	11538	9500			21038	0
Match Funding External	10811	11142			21953	0

3. Please complete the following:

a. Does the funding meet the Council's priorities?	Yes
b. What are the expected outcomes and are they clear and achievable? (link to 1h)	Yes – see 1h
c. Is there an exit plan? (link to 1j/l)	No
d. How is Value for Money being obtained? (procurement/ third party arrangements etc.)	CPRs
e. What is the governance /	Gower AONB Partnership
management structure for the scheme? – What board/management team will it be reported to?	Delivered by Nature Conservation Team.
f. What are the major risks and how will they be managed?	None

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Ref:

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a. Awarding Body	WREN
b. Name and purpose of Scheme/Programme (attach proposal brief in cabinet style report)	Primrose Park Project
c. Grant value in Total £	£98,998 (total project cost £148,993)
d. Grant period / timescale for delivery	1 year
e. CCS acting as Lead Body or Joint Sponsor? Name other Partners.	Sole lead
f. Detail links to existing schemes at Local, Regional or National level	Health well-being and, social inclusion and active communities
g. Detail direct links to Council Policy, including, where appropriate, target areas	Transforming our economy and infrastructure
h. List key target and proposed performance measures	Capital scheme will be measured by physical outputs, including; a MUGA, walking/exercise trail, double cableway and path and landscape improvements.
i. For EUROPEAN schemes confirm that the scheme has been developed in conjunction with the External Funding Team – Yes	N/A
j. Does this grant require a continuation of funding by the Council after the grant period has expired? This includes current or additional staff costs.	No
k. Does the application require match-funding? Yes/No if it does where is this coming from?	Yes – balance of match funding from CETB grant fund.

I. Will the project entail the employment of additional staff and on what basis?	No
M. Have you completed an EIA (Equality Impact Assessment) Screening Form (please attach)?	No
N. Is a full EIA report required?	No

	Current financial year	Year 1 (19/20) £	Year 2 (20/21) £	Year 3 (21/22) £	Total £	Ongoing £
Total project cost:	59997	88996			148,993	0
Capital	59997	88996			148,993	0
Revenue						0
Grant applied for:						0
Capital	39598	59397			98,995	0
Revenue						0
Match Funding Internal						0
Match Funding External	20399	29599			49,998	0

3. Please complete the following:

a. Does the funding meet the Council's priorities?	Yes
b. What are the expected outcomes and are they clear and achievable? (link to 1h)	Yes – see 1h
c. Is there an exit plan? (link to 1j/l)	No
d. How is Value for Money being obtained? (procurement/ third party arrangements etc.)	CPRs
e. What is the governance / management structure for the scheme? – What board/management team will it be reported to?	Reporting to City Regen Programme Board governance structure. Managed by Economic Development and External Funding Team.
f. What are the major risks and how will they be managed?	Capital schemes can increase in budget due to unforeseen costs. Contingency built in for mitigation.

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